

Issue (PESTLE)	Risk	Opportunity	Risk Type (Reputational, Operational, Compliance)	Likelihood (H,M,L)	Impact (H,M,L)	Risk Category (H,M,L)	Action/Response
Economic Factor Charity funding	Funding from KCBC is the most important source of income, which means that a downturn in the economy and public funding cuts can pose a real risk to DT being able to deliver intended outcomes of projects. Council funding has been cut by 1/3 in the last 12 months, threatening the ability to meet project objectives	Opportunity to diversify income streams to become less reliant of Council funding through identification of other forms of funding	Operational	Medium	High	High	Aim to identify funding from xxx other sources by December 2020
Social Factor Local unemployment rates, community issues,	There is a risk of the local community not recognising the benefits that DT can bring to their lives. A lack of community cohesiveness or other external issues could mean the community does not wish to participate in DT activities. The rapid demographic shift of people coming into the community creates the risk of isolation of those communities which increases the challenges of increased participation in the projects if DT does not receive enough participation in their activities then this could threaten their ability to receive funding	Keep up-to-date with social issues facing the local community and keep up-to-date with social trends so that activities can reflect the needs of the local community which could increase participation of activities within DT	Operational & Reputational	Medium	Medium	Medium	Hold regular meetings to understand local community issues and trends. Build sound demographic information from monitoring reports to understand the community better. Obtain feedback from users funders and other stakeholders.
Political Factor Political stability, public investments, local infrastructure	General spending by KCBC has decreased by over £70 million since 2010. This is DTs primary source of funding and if cuts imposed by the council from central government continue this could threaten the ability of DT to deliver it's intended outcomes	Opportunity to diversify income streams to become less reliant of Council funding through identification of other forms of funding	Operational	Low	High	Medium	Aim to identify funding from £90k other sources by December 2020
Technological Factor New sector technology, materials and equipment, social media	1. There is a information security risk of not protecting community online data appropriately by keeping up-to-date with latest security software & general data protection coming in 2. Not 'modernising' online platform for promoting activities at 'DT' could cause younger members of the community less actively involved	Promote activities and services on a variety of social media platforms to increase footfall through DT and justify funding	Operational & Reputational	Medium	Medium	Medium	Explore more efficient ways of working to promote the service offer. Exploit and expand the Covid-19 induced online offer in 2021. Maintain high level awareness of GDPR.
Legal Factor Regulatory factors which affect the work environment such as environmental legislation and trade union regulations	Not meeting compliance obligations creates an economic risk (through fines) and a reputational risk where interested parties perceive DT negatively and consequently DT will lose credibility and therefore participation in activities Volunteers need to be DBS checked to ensure duty of care for staff, volunteers and community members are not exposed or threatened and therefore safeguarded	Opportunity to move beyond legal compliance through maintaining QMS as voluntary regulation	Reputational, Operational & Compliance	Low	High	Medium	Ensure legislative and voluntary compliance obligations are met. Senior management to play an active role in strategic decision making. Make sure that safeguarding remains on top of everyone's agenda.
Environmental Factor Climate change, resource scarcity, light pollution, noise pollution	Noise pollution in the evening could cause complaints from local residents and result in fines from the council Increased extreme weather events (due to climate change) could create a flooding risk to DT Potential rodent issues if waste is not actively managed appropriately	Opportunity to communicate and engage with local community members who are passionate about environmental issues	Operational & Compliance	Low	Medium	Low	Consider projects with an environmental focus Ensure noise is kept to a minimum in the evening